



OPJS UNIVERSITY CHURU

RAJASTHAN (INDIA)

Approved by : (UGC under section 2(F) of the UGC Act 1956)
(HRD, BCI, PCI, NCTE, COA, RCI, NCC, AICTE, VENDEL, ITPI)
Ph. 07726009702, 03 Website : www.opjsuniversity.edu.in

Provisional Certificate for Ph.D. Viva- Voce

This is to certify that Mr./Ms/ Ravi Kumar Singh..... (Registration
No. 22216552) S/D/O Bhim Singh..... has successfully
completed all the requirements as per the university ordinance for the award of degree of Doctor
of Philosophy in subject (Management.....) . Supervised

by Dr. Sarwan Kumar Saini.....

His / Her thesis entitled Study the Functional Feature of Home
Delivery System as an Innovative Mode of Retailing
with Reference to Pune Region.....

Submitted to OPJS University has been accepted by the University on the recommendation of
viva-voce board dated 5/01/2023

The degree will be awarded to him/her in the next convocation.

Date 5/01/2023


Research Director
OPJS University, Churu (Raj)
Director (Research)